

## Upgrade to BUY; strong growth and underlying margins

Auto &amp; Auto Ancillaries ▶ Result Update ▶ August 05, 2026

CMP (Rs): 40 | TP (Rs): 50

We upgrade MSUMI to BUY from Add and raise TP by 11% to Rs50 from Rs45, at 30x Jun-28E PER (rolled forward), owing to the strong underlying revenue performance (ex-commodity impact) and margins. Underlying 1Q EBITDAM (ex-copper and minimum wage cost impact; assuming 50% pass through) stood at 10% vs reported 7.6%. MSUMI delivered an in-line 1Q, with reported revenue up 37% yoy (30% growth in underlying revenue, ex-7% copper price impact), with sustained outperformance vs key client MSIL. EBITDA was up 6% yoy, while reported EBITDAM fell by 60bps qoq as the 130bps qoq gross margin expansion was offset by a 210bps qoq rise in staff costs. Given the volatility in commodity prices, MSUMI is in active discussions with OEMs to reduce reset cycles to 1M vs 3M/6M currently. It expects to receive a cost pass-through for elevated staff costs. The 3 greenfields (at combined breakeven ex copper price change since 4QFY26) are expected to positively contribute to margins/bottom-line after 1-2Q. We raise FY27-28E EPS by 3-3.5% to factor in strong topline print. MSUMI's valuations at below 1SD (1YF PER) are attractive, with 25% FY26-29E EPS CAGR, ~50% ROCE, and 75% FY28E dividend payout.

**Strong top-line print**

Revenue was up 37% yoy (1%/4% beat on our/street estimate) and was ahead of the 17% yoy PV production growth. EBITDA came in at Rs2.6bn (1%/7% below our/street estimates), with EBITDAM down by ~64bps qoq (along expected lines) to ~7.6%, as the 130bps qoq gross margin expansion was more than offset by a 210bps qoq rise in staff costs (due to hike in minimum wages in the NCR region).

**Earnings call KTAs**

1) Greenfield projects and successful ramp-up of new customer programs contributed to substantial revenue growth and enhanced customer confidence. 2) 3 more greenfields are now at run rate, with revenue and EBITDAM maintained at similar levels to 4Q, though their contribution to the bottom-line will take another 1-2 quarters to flow through. 3) MSUMI is witnessing a structural increase in the wiring harness content with the introduction of every new architecture. 4) Constructive discussions continue with customers to recover cost increases and maintain business momentum; some portion of MUSMI's material costs also relate to components specified by customers, so any price increases are negotiated and passed through to those customers. 5) 1Q currently reflects the full impact of the wage hike; the situation in other states remains to be seen, as there are early indications of similar moves elsewhere; wage hikes have been higher than anticipated. 6) Discussions are ongoing with customers, and MSUMI hopes to reach an agreement that is beneficial over the long term. It believes that OEMs acknowledge the manpower-intensive nature of the business, and that costs will be accommodated accordingly. 7) OEMs continue to build on existing architecture rather than create new ones at a far higher cost of development. MSUMI has not witnessed any de-contenting from OEMs so far; in fact, there has been a rise in new-architecture vehicles. 8) MSUMI will announce further capex plans over coming quarters (based on volume forecasts and production schedules given by OEMs). Capex for FY27 would be entirely funded by internal accruals.

**Motherson Sumi Wiring India: Financial Snapshot (Standalone)**

| Y/E Mar (Rs mn)     | FY25   | FY26    | FY27E   | FY28E   | FY29E   |
|---------------------|--------|---------|---------|---------|---------|
| Revenue             | 93,194 | 114,776 | 145,077 | 162,500 | 182,111 |
| EBITDA              | 9,962  | 10,603  | 13,782  | 16,981  | 19,395  |
| Adj. PAT            | 6,058  | 6,252   | 8,269   | 10,483  | 12,090  |
| Adj. EPS (Rs)       | 0.9    | 0.9     | 1.2     | 1.6     | 1.8     |
| EBITDA margin (%)   | 10.7   | 9.2     | 9.5     | 10.5    | 10.7    |
| EBITDA growth (%)   | (1.7)  | 6.4     | 30.0    | 23.2    | 14.2    |
| Adj. EPS growth (%) | (5.1)  | 3.2     | 32.3    | 26.8    | 15.3    |
| RoE (%)             | 35.9   | 32.4    | 36.2    | 41.3    | 42.8    |
| RoIC (%)            | 38.1   | 33.0    | 35.2    | 40.6    | 44.1    |
| P/E (x)             | 43.5   | 42.2    | 31.9    | 25.1    | 21.8    |
| EV/EBITDA (x)       | 26.5   | 25.0    | 19.3    | 15.6    | 13.6    |
| P/B (x)             | 15.5   | 12.2    | 10.9    | 9.9     | 8.9     |
| FCFF yield (%)      | 0.7    | 2.1     | 2.3     | 3.3     | 4.3     |

Source: Company, Emkay Research

|                       |        |
|-----------------------|--------|
| Target Price – 12M    | Jun-27 |
| Change in TP (%)      | 11.1   |
| Current Reco.         | BUY    |
| Previous Reco.        | ADD    |
| Upside/(Downside) (%) | 25.0   |

| Stock Data              | MSUMI IN |
|-------------------------|----------|
| 52-week High (Rs)       | 54       |
| 52-week Low (Rs)        | 36       |
| Shares outstanding (mn) | 6,631.7  |
| Market-cap (Rs bn)      | 264      |
| Market-cap (USD mn)     | 2,764    |
| Net-debt, FY27E (Rs mn) | 2,011.2  |
| ADTV-3M (mn shares)     | 12.1     |
| ADTV-3M (Rs mn)         | 564.5    |
| ADTV-3M (USD mn)        | 5.9      |
| Free float (%)          | 38.3     |
| Nifty-50                | 24,614.9 |
| INR/USD                 | 95.4     |

**Shareholding, Jun-26**

|               |          |
|---------------|----------|
| Promoters (%) | 61.7     |
| FPIs/MFs (%)  | 8.9/17.9 |

**Price Performance**

| (%)           | 1M    | 3M    | 12M |
|---------------|-------|-------|-----|
| Absolute      | (3.8) | (4.1) | 3.9 |
| Rel. to Nifty | (5.1) | (6.1) | 4.4 |

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**Exhibit 1: 1QFY27 – Consolidated revenue was up 37% yoy, with EBITDA up ~6%; EBITDAM down 60bps qoq to 7.6%**

| (Rs mn)                           | 1QFY25        | 2QFY25        | 3QFY25        | 4QFY25        | 1QFY26        | 2QFY26        | 3QFY26        | 4QFY26        | 1QFY27        | yoy (%)          | qoq (%)          |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------|------------------|
| <b>Revenue</b>                    | <b>21,848</b> | <b>23,256</b> | <b>23,003</b> | <b>25,095</b> | <b>24,940</b> | <b>27,619</b> | <b>28,871</b> | <b>33,346</b> | <b>34,073</b> | <b>36.6</b>      | <b>2.2</b>       |
| Growth yoy (%)                    | 17.5          | 10.5          | 8.6           | 12.4          | 14.2          | 18.8          | 25.5          | 32.9          | 36.6          |                  |                  |
| <b>Expenditure</b>                | <b>19,461</b> | <b>20,761</b> | <b>20,627</b> | <b>22,383</b> | <b>22,498</b> | <b>24,822</b> | <b>26,248</b> | <b>30,606</b> | <b>31,490</b> | <b>40.0</b>      | <b>2.9</b>       |
| as a % of sales                   | 89.1          | 89.3          | 89.7          | 89.2          | 90.2          | 89.9          | 90.9          | 91.8          | 92.4          |                  |                  |
| Consumption of RM                 | 14,231        | 15,104        | 14,937        | 16,493        | 16,132        | 18,288        | 19,499        | 23,498        | 23,552        | 46.0             | 0.2              |
| as a % of sales                   | 65.1          | 64.9          | 64.9          | 65.7          | 64.7          | 66.2          | 67.5          | 70.5          | 69.1          |                  |                  |
| Employee costs                    | 3,756         | 4,012         | 4,123         | 4,141         | 4,759         | 4,801         | 4,981         | 5,178         | 6,015         | 26.4             | 16.2             |
| as a % of sales                   | 17.2          | 17.3          | 17.9          | 16.5          | 19.1          | 17.4          | 17.3          | 15.5          | 17.7          |                  |                  |
| Other expenditure                 | 1,473         | 1,645         | 1,568         | 1,748         | 1,607         | 1,732         | 1,768         | 1,930         | 1,923         | 19.6             | -0.4             |
| as a % of sales                   | 6.7           | 7.1           | 6.8           | 7.0           | 6.4           | 6.3           | 6.1           | 5.8           | 5.6           |                  |                  |
| <b>EBITDA</b>                     | <b>2,388</b>  | <b>2,496</b>  | <b>2,376</b>  | <b>2,712</b>  | <b>2,443</b>  | <b>2,797</b>  | <b>2,623</b>  | <b>2,741</b>  | <b>2,583</b>  | <b>5.7</b>       | <b>-5.8</b>      |
| Growth yoy (%)                    | 23.0          | 0.6           | -9.3          | -6.9          | 2.3           | 12.1          | 10.4          | 1.0           | 5.7           |                  |                  |
| <b>EBITDA margin (%)</b>          | <b>10.9</b>   | <b>10.7</b>   | <b>10.3</b>   | <b>10.8</b>   | <b>9.8</b>    | <b>10.1</b>   | <b>9.1</b>    | <b>8.2</b>    | <b>7.6</b>    |                  |                  |
| Depreciation                      | 399           | 444           | 470           | 476           | 492           | 531           | 565           | 573           | 601           | 22.3             | 4.9              |
| <b>EBIT</b>                       | <b>1,989</b>  | <b>2,052</b>  | <b>1,906</b>  | <b>2,236</b>  | <b>1,951</b>  | <b>2,266</b>  | <b>2,058</b>  | <b>2,167</b>  | <b>1,981</b>  | <b>1.6</b>       | <b>-8.6</b>      |
| Other income                      | 50            | 48            | 6             | 16            | 9             | 8             | 10            | 13            | 54            | 525.6            | 307.6            |
| Interest                          | 55            | 72            | 66            | 55            | 63            | 64            | 72            | 64            | 81            | 28.7             | 27.7             |
| <b>PBT</b>                        | <b>1,984</b>  | <b>2,027</b>  | <b>1,846</b>  | <b>2,197</b>  | <b>1,896</b>  | <b>2,210</b>  | <b>1,995</b>  | <b>2,117</b>  | <b>1,954</b>  | <b>3.0</b>       | <b>-7.7</b>      |
| Total tax                         | 495           | 506           | 447           | 548           | 465           | 557           | 501           | 444           | 501           | 7.6              | 12.7             |
| <b>Adjusted PAT</b>               | <b>1,489</b>  | <b>1,521</b>  | <b>1,400</b>  | <b>1,649</b>  | <b>1,431</b>  | <b>1,653</b>  | <b>1,494</b>  | <b>1,673</b>  | <b>1,453</b>  | <b>1.6</b>       | <b>-13.1</b>     |
| Growth yoy (%)                    | 20.9          | -2.4          | -16.6         | -13.8         | -3.9          | 8.7           | 6.8           | 1.4           | 1.6           |                  |                  |
| <b>PAT margin (%)</b>             | <b>6.8</b>    | <b>6.5</b>    | <b>6.1</b>    | <b>6.6</b>    | <b>5.7</b>    | <b>6.0</b>    | <b>5.2</b>    | <b>5.0</b>    | <b>4.3</b>    |                  |                  |
| Exceptional item (expense)/profit | -             | -             | -             | -             | -             | -             | -             | -             | -             |                  |                  |
| <b>Reported PAT</b>               | <b>1,489</b>  | <b>1,521</b>  | <b>1,400</b>  | <b>1,649</b>  | <b>1,431</b>  | <b>1,653</b>  | <b>1,494</b>  | <b>1,673</b>  | <b>1,453</b>  | <b>1.6</b>       | <b>-13.1</b>     |
| <b>Adjusted EPS (Rs)</b>          | <b>0.2</b>    | <b>0.2</b>    | <b>0.2</b>    | <b>0.2</b>    | <b>0.2</b>    | <b>0.2</b>    | <b>0.2</b>    | <b>0.3</b>    | <b>0.2</b>    | <b>1.6</b>       | <b>-13.1</b>     |
| <b>(%)</b>                        | <b>1QFY25</b> | <b>2QFY25</b> | <b>3QFY25</b> | <b>4QFY25</b> | <b>1QFY26</b> | <b>2QFY26</b> | <b>3QFY26</b> | <b>4QFY26</b> | <b>1QFY27</b> | <b>yoy (bps)</b> | <b>qoq (bps)</b> |
| EBITDAM                           | 10.9          | 10.7          | 10.3          | 10.8          | 9.8           | 10.1          | 9.1           | 8.2           | 7.6           | -221             | -64              |
| EBITM                             | 9.1           | 8.8           | 8.3           | 8.9           | 7.8           | 8.2           | 7.1           | 6.5           | 5.8           | -201             | -69              |
| PBTM                              | 9.1           | 8.7           | 8.0           | 8.8           | 7.6           | 8.0           | 6.9           | 6.3           | 5.7           | -187             | -61              |
| APATM                             | 6.8           | 6.5           | 6.1           | 6.6           | 5.7           | 6.0           | 5.2           | 5.0           | 4.3           | -147             | -75              |
| Effective tax rate                | 24.9          | 25.0          | 24.2          | 24.9          | 24.5          | 25.2          | 25.1          | 21.0          | 25.6          | 108              | 465              |

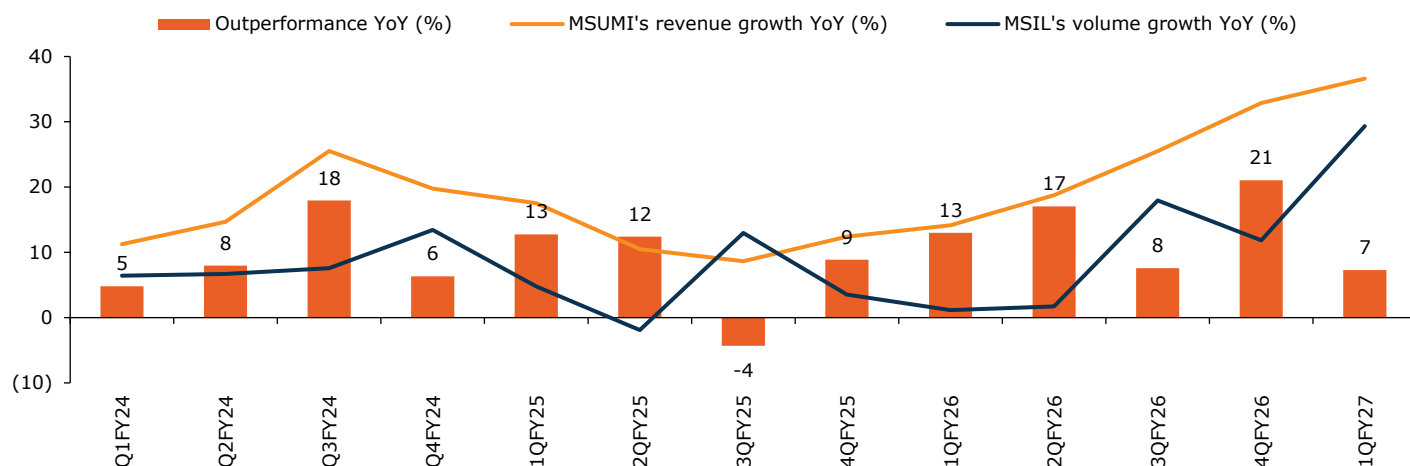
Source: Company, Emkay Research

**Exhibit 2: Actuals vs estimates – 1QFY27**

| (Rs mn)             | Actual | Emkay estimate | Variance (%) | Consensus | Variance (%) |
|---------------------|--------|----------------|--------------|-----------|--------------|
| Revenue             | 34,073 | 33,774         | 0.9          | 32,721    | 4.1          |
| EBITDA              | 2,583  | 2,605          | (0.9)        | 2,789     | (7.4)        |
| EBITDA margin (%)   | 7.6    | 7.7            | (13) bps     | 8.5       | (94) bps     |
| Adjusted net income | 1,453  | 1,456          | (0.2)        | 1,621     | (10.4)       |

Source: Company, Bloomberg, Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarquessolutions)

**Exhibit 3: MSUMI continues to outperform key client MSIL on yoy basis**


Source: Company, Emkay Research

**Exhibit 4: On like-to-like basis (ex-greenfield), revenue grew 26% yoy; EBITDAM was down by ~170bps qoq, largely due to the rise in copper prices**

| Revenue (Rs mn) | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 | 4QFY26 | 1QFY27 | yoy (%) | qoq (%) |
|-----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|
| Reported        | 21,848 | 23,256 | 23,003 | 25,095 | 24,940 | 27,619 | 28,871 | 33,346 | 34,073 | 36.6    | 2.2     |
| Greenfield      | 48     | 544    | 800    | 1,190  | 1,560  | 1,899  | 2,501  | 4,426  | 4,515  | 189.3   | 2.0     |
| Ex-greenfield   | 21,800 | 22,712 | 22,203 | 23,905 | 23,380 | 25,720 | 26,370 | 28,920 | 29,558 | 26.4    | 2.2     |

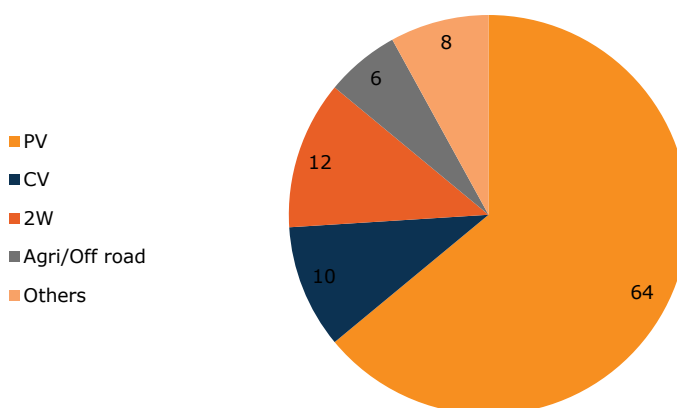
  

| EBITDA (Rs mn) | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 | 4QFY26 | 1QFY27 | yoy (%) | qoq (%) |
|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|
| Reported       | 2,388  | 2,496  | 2,376  | 2,712  | 2,443  | 2,797  | 2,623  | 2,741  | 2,583  | 5.7     | (5.8)   |
| Greenfield     | (172)  | (387)  | (400)  | (260)  | (307)  | (463)  | (367)  | (139)  | (135)  |         |         |
| Ex-greenfield  | 2,560  | 2,882  | 2,776  | 2,972  | 2,750  | 3,260  | 2,990  | 2,880  | 2,447  | (11.0)  | (15.0)  |

| EBITDA margin (%) | 1QFY25  | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 | 4QFY26 | 1QFY27 | yoy (bps) | qoq (bps) |
|-------------------|---------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|-----------|
| Reported          | 10.9    | 10.7   | 10.3   | 10.8   | 9.8    | 10.1   | 9.1    | 8.2    | 7.6    | (221) bps | (64) bps  |
| Greenfield        | (355.8) | (71.0) | (50.0) | (21.8) | (19.7) | (24.4) | (14.7) | (3.1)  | (3.0)  |           |           |
| Ex-greenfield     | 11.7    | 12.7   | 12.5   | 12.4   | 11.8   | 12.7   | 11.3   | 10.0   | 8.3    | (348) bps | (168) bps |

Source: Company, Emkay Research; Note – management indicated similar run rate and margin performance for 1QFY27 vs 4QFY26

**Exhibit 5: Contribution of PVs to overall revenue rose to 64% in FY26 vs 61% in FY25**
**MSUMI's revenue mix (%) - FY26**


This report is intended for Team White Marquee Solutions. (team.emkay@whitemarquesolutions.com)

Source: Company, Emkay Research

**Exhibit 6: Per management, revenue growth (ex-copper price movement) stood at ~30% yoy vs 37% on reported basis**

| Particulars                                                          | 1QFY25        | 2QFY25        | 3QFY25        | 4QFY25        | 1QFY26        | 2QFY26        | 3QFY26        | 4QFY26        | 1QFY27        |
|----------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Copper (Rs/kg)</b>                                                | 880           | 835           | 836           | 875           | 883           | 929           | 1,067         | 1,259         | 1,348         |
| Movement (qoq %)                                                     | 15.6          | -5.1          | 0.1           | 4.7           | 0.9           | 5.2           | 14.9          | 18.0          | 7.1           |
| <b>Brass (Rs/kg)</b>                                                 | 641.3         | 609.1         | 620.4         | 640.6         | 637.8         | 673.7         | 775.3         | 918.8         | 964.0         |
| Movement (qoq %)                                                     | 16.0          | -5.0          | 1.8           | 3.3           | -0.4          | 5.6           | 15.1          | 18.5          | 4.9           |
| <b>Crude (Rs/kg)</b>                                                 | 7,093         | 6,617         | 6,256         | 6,495         | 5,715         | 5,948         | 5,617         | 7,184         | 9,149         |
| Movement (qoq %)                                                     | 4.3           | -6.7          | -5.5          | 3.8           | -12.0         | 4.1           | -5.6          | 27.9          | 27.3          |
| <b>Reported revenue (Rs mn)</b>                                      | <b>21,848</b> | <b>23,256</b> | <b>23,003</b> | <b>25,095</b> | <b>24,940</b> | <b>27,619</b> | <b>28,871</b> | <b>33,346</b> | <b>34,073</b> |
| Growth qoq (%)                                                       | -2.1          | 6.4           | -1.1          | 9.1           | -0.6          | 10.7          | 4.5           | 15.5          | 2.2           |
| Growth yoy (%)                                                       | 17.5          | 10.5          | 8.6           | 12.4          | 14.2          | 18.8          | 25.5          | 32.9          | 36.6          |
| <b>Impact from commodities (% BOM)<br/>- 60% 1Q lag + 40% 2Q lag</b> |               |               |               |               |               |               |               |               |               |
| Impact from Copper movement (28%)                                    | 0.3           | 2.9           | 0.9           | -0.6          | 0.8           | 0.7           | 1.0           | 3.1           | 4.7           |
| Impact from Brass movement (9%)                                      | 0.1           | 1.0           | 0.3           | -0.1          | 0.2           | 0.1           | 0.3           | 1.0           | 1.5           |
| Impact from Crude Derivative movement (31%)                          | -0.6          | 0.6           | -0.7          | -1.8          | 0.0           | -1.8          | -0.7          | -0.5          | 4.5           |
| Implied qoq revenue growth (ex RM price change)                      | -1.9          | 1.9           | -1.6          | 11.6          | -1.7          | 11.7          | 4.0           | 11.9          | -8.5          |
| <b>Implied underlying revenue (ex RM Change)</b>                     | <b>21,905</b> | <b>22,272</b> | <b>22,890</b> | <b>25,666</b> | <b>24,671</b> | <b>27,865</b> | <b>28,723</b> | <b>32,316</b> | <b>30,495</b> |
| <b>Ex RM price change</b>                                            |               |               |               |               |               |               |               |               |               |
| -- Comparable revenue growth qoq (%)                                 | -1.6          | 1.7           | 2.8           | 12.1          | -3.9          | 12.9          | 3.1           | 12.5          | -5.6          |
| -- Comparable revenue growth yoy (%)                                 | 22.9          | 5.7           | 8.5           | 15.3          | 12.6          | 25.1          | 25.5          | 25.9          | 23.6          |

Source: Company, Bloomberg, Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarquesolutions)

**Exhibit 7: We build in 19%/22%/25% revenue/EBITDA/EPS CAGR, respectively, over FY26-29E**

| Rs mn                   | FY22          | FY23          | FY24          | FY25          | FY26           | FY27E          | FY28E          | FY29E          | FY26-29E CAGR |
|-------------------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|---------------|
| <b>PVs</b>              | <b>33,810</b> | <b>40,994</b> | <b>48,304</b> | <b>56,848</b> | <b>73,457</b>  | <b>96,963</b>  | <b>110,053</b> | <b>124,910</b> | <b>19%</b>    |
| Mix (%)                 | 60            | 58            | 58            | 61            | 64             | 67             | 68             | 69             |               |
| Growth yoy (%)          |               | 21.2          | 17.8          | 17.7          | 29.2           | 32.0           | 13.5           | 13.5           |               |
| <b>CVs</b>              | <b>6,198</b>  | <b>8,482</b>  | <b>9,994</b>  | <b>9,319</b>  | <b>11,478</b>  | <b>13,544</b>  | <b>14,492</b>  | <b>15,506</b>  | <b>11%</b>    |
| Mix (%)                 | 11            | 12            | 12            | 10            | 10             | 9              | 9              | 9              |               |
| Growth yoy (%)          |               | 36.8          | 17.8          | -6.7          | 23.2           | 18.0           | 7.0            | 7.0            |               |
| <b>2Ws</b>              | <b>6,762</b>  | <b>8,482</b>  | <b>11,660</b> | <b>12,115</b> | <b>13,773</b>  | <b>16,803</b>  | <b>18,820</b>  | <b>21,078</b>  | <b>15%</b>    |
| Mix (%)                 | 12            | 12            | 14            | 13            | 12             | 12             | 12             | 12             |               |
| Growth yoy (%)          |               | 25.4          | 37.5          | 3.9           | 13.7           | 22.0           | 12.0           | 12.0           |               |
| <b>Agri/Off road</b>    | <b>3,381</b>  | <b>7,068</b>  | <b>8,328</b>  | <b>6,524</b>  | <b>6,887</b>   | <b>7,575</b>   | <b>8,333</b>   | <b>9,166</b>   | <b>10%</b>    |
| Mix (%)                 | 6             | 10            | 10            | 7             | 6              | 5              | 5              | 5              |               |
| Growth yoy (%)          |               | 109.1         | 17.8          | -21.7         | 5.6            | 10.0           | 10.0           | 10.0           |               |
| <b>Other components</b> | <b>6,198</b>  | <b>5,654</b>  | <b>4,997</b>  | <b>8,387</b>  | <b>9,182</b>   | <b>10,192</b>  | <b>10,804</b>  | <b>11,452</b>  | <b>8%</b>     |
| Mix (%)                 | 11            | 8             | 6             | 9             | 8              | 7              | 7              | 6              |               |
| Growth yoy (%)          |               | -8.8          | -11.6         | 67.9          | 9.5            | 11.0           | 6.0            | 6.0            |               |
| <b>Revenues</b>         | <b>56,350</b> | <b>70,680</b> | <b>83,283</b> | <b>93,194</b> | <b>114,776</b> | <b>145,077</b> | <b>162,500</b> | <b>182,111</b> | <b>17%</b>    |
| Growth yoy (%)          | 43.1          | 25.4          | 17.8          | 11.9          | 23.2           | 26.4           | 12.0           | 12.1           |               |
| <b>EBITDA</b>           | <b>7,303</b>  | <b>7,920</b>  | <b>10,132</b> | <b>9,962</b>  | <b>10,603</b>  | <b>13,782</b>  | <b>16,981</b>  | <b>19,395</b>  | <b>22%</b>    |
| EBITDA margin (%)       | 13.0          | 11.2          | 12.2          | 10.7          | 9.2            | 9.5            | 10.5           | 10.7           |               |
| EBITDA growth yoy (%)   | 32.0          | 8.5           | 27.9          | (1.7)         | 6.4            | 30.0           | 23.2           | 14.2           |               |
| <b>EBIT</b>             | <b>6,248</b>  | <b>6,684</b>  | <b>8,659</b>  | <b>8,173</b>  | <b>8,442</b>   | <b>11,271</b>  | <b>14,254</b>  | <b>16,402</b>  | <b>25%</b>    |
| EBIT margin (%)         | 11.1          | 9.5           | 10.4          | 8.8           | 7.4            | 7.8            | 8.8            | 9.0            |               |
| Other income            | 300           | 117           | 69            | 128           | 39             | 81             | 82             | 83             |               |
| <b>PBT</b>              | <b>6,263</b>  | <b>6,522</b>  | <b>8,455</b>  | <b>8,054</b>  | <b>8,219</b>   | <b>11,054</b>  | <b>14,015</b>  | <b>16,163</b>  | <b>25%</b>    |
| Tax                     | 1,592         | 1,652         | 2,072         | 1,996         | 1,967          | 2,786          | 3,532          | 4,073          |               |
| Tax rate (%)            | 25            | 25            | 25            | 25            | 24             | 25             | 25             | 25             |               |
| <b>PAT</b>              | <b>4,671</b>  | <b>4,870</b>  | <b>6,383</b>  | <b>6,058</b>  | <b>6,252</b>   | <b>8,269</b>   | <b>10,483</b>  | <b>12,090</b>  | <b>25%</b>    |
| Growth yoy (%)          | 18            | 4             | 31            | (5)           | 3              | 32             | 27             | 15             |               |
| <b>EPS (Rs)</b>         | <b>0.7</b>    | <b>0.7</b>    | <b>1.0</b>    | <b>0.9</b>    | <b>0.9</b>     | <b>1.2</b>     | <b>1.6</b>     | <b>1.8</b>     | <b>25%</b>    |

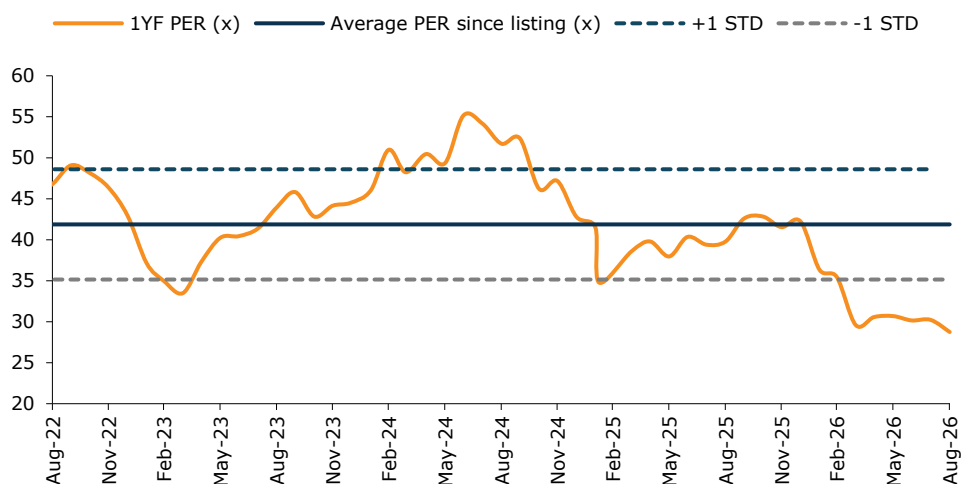
Source: Company, Emkay Research

**Exhibit 8: We raise FY27-28E EPS by 3-3.5% largely to factor in a strong topline print**

| Standalone          | FY26           |             | FY27E          |                |            |             | FY28E          |                |            |             | FY29E          |             |
|---------------------|----------------|-------------|----------------|----------------|------------|-------------|----------------|----------------|------------|-------------|----------------|-------------|
| Rs mn               | Actual         | % yoy       | Earlier        | Revised        | % Change   | % yoy       | Earlier        | Revised        | % Change   | % yoy       | Introduced     | % yoy       |
| <b>Revenues</b>     | <b>114,776</b> | <b>23.2</b> | <b>132,428</b> | <b>145,077</b> | <b>9.6</b> | <b>26.4</b> | <b>149,418</b> | <b>162,500</b> | <b>8.8</b> | <b>12.0</b> | <b>182,111</b> | <b>12.1</b> |
| <b>EBITDA</b>       | <b>10,603</b>  | <b>6.4</b>  | <b>13,375</b>  | <b>13,782</b>  | <b>3.0</b> | <b>30.0</b> | <b>16,511</b>  | <b>16,981</b>  | <b>2.8</b> | <b>23.2</b> | <b>19,395</b>  | <b>14.2</b> |
| Margin (%)          | 9.2            | -145 bps    | 10.1           | 9.5            | -60 bps    | 26 bps      | 11.1           | 10.5           | -65 bps    | 95 bps      | 10.7           | 20 bps      |
| Depreciation        | 2,161          | 20.8        | 2,511          | 2,511          | 0.0        | 16.2        | 2,727          | 2,727          | 0.0        | 8.6         | 2,993          | 9.8         |
| <b>EBIT</b>         | <b>8,442</b>   | <b>3.3</b>  | <b>10,864</b>  | <b>11,271</b>  | <b>3.7</b> | <b>33.5</b> | <b>13,784</b>  | <b>14,254</b>  | <b>3.4</b> | <b>26.5</b> | <b>16,402</b>  | <b>15.1</b> |
| Other income        | 39             | -69.2       | 41             | 81             | 98.1       | 105.9       | 41             | 82             | 98.9       | 0.9         | 83             | 1.0         |
| Interest expense    | 2,161          | 20.8        | 263            | 298            | 13.4       | -86.2       | 263            | 321            | 22.4       | 7.9         | 321            | 0.0         |
| PBT                 | 6,320          |             | 10,642         | 11,054         | 3.9        | 74.9        | 13,563         | 14,015         | 3.3        | 26.8        | 16,163         | 15.3        |
| <b>Adjusted PAT</b> | <b>6,252</b>   | <b>3.2</b>  | <b>8,000</b>   | <b>8,269</b>   | <b>3.4</b> | <b>32.3</b> | <b>10,184</b>  | <b>10,483</b>  | <b>2.9</b> | <b>26.8</b> | <b>12,090</b>  | <b>15.3</b> |
| <b>EPS (Rs)</b>     | <b>0.9</b>     | <b>3.2</b>  | <b>1.2</b>     | <b>1.2</b>     | <b>3.4</b> | <b>32.3</b> | <b>1.5</b>     | <b>1.6</b>     | <b>2.9</b> | <b>26.8</b> | <b>1.8</b>     | <b>15.3</b> |

Source: Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarqueresolutions)

**Exhibit 9: MSUMI trades below its -1SD on 1YF PER basis (since the listing in Mar-22)**

Source: Company, Bloomberg, Emkay Research

**Exhibit 10: Auto universe – valuation matrix**

| Company Name            | Price (Rs) | Reco       | Target Price (Rs) | % Upside / (Downside) | FY26-28E Revenue CAGR (%) | FY26-28E EPS CAGR (%) | PER (x)     |             |             | PBV (x)     |             |            | EV/EBITDA (x) |             |             | ROE (%)     |             |             |
|-------------------------|------------|------------|-------------------|-----------------------|---------------------------|-----------------------|-------------|-------------|-------------|-------------|-------------|------------|---------------|-------------|-------------|-------------|-------------|-------------|
|                         |            |            |                   |                       |                           |                       | FY26        | FY27E       | FY28E       | FY26e       | FY27e       | FY28e      | FY26          | FY27E       | FY28E       | FY26        | FY27E       | FY28E       |
| JK Tyre                 | 410        | Buy        | 650               | 58.5                  | 13%                       | 14%                   | 12.8        | 11.6        | 9.9         | 2.0         | 1.7         | 1.5        | 8.1           | 7.6         | 6.6         | 16.7        | 15.7        | 16.2        |
| Apollo Tyres            | 437        | Buy        | 550               | 26.0                  | 11%                       | -13%                  | 11.5        | 21.0        | 15.2        | 1.7         | 1.6         | 1.4        | 6.6           | 7.5         | 6.2         | 15.3        | 7.7         | 9.8         |
| CEAT                    | 3,611      | Buy        | 4,500             | 24.6                  | 15%                       | 19%                   | 19.0        | 20.6        | 13.4        | 2.9         | 2.6         | 2.2        | 8.6           | 8.1         | 6.2         | 16.3        | 13.3        | 18.0        |
| Pricol                  | 767        | Buy        | 800               | 4.3                   | 18%                       | 23%                   | 37.3        | 32.0        | 24.7        | 7.4         | 6.2         | 5.1        | 18.6          | 15.6        | 12.4        | 22.1        | 21.1        | 22.6        |
| Craftsman Automation    | 10,193     | Buy        | 11,900            | 16.7                  | 18%                       | 45%                   | 61.3        | 40.4        | 29.2        | 7.5         | 4.5         | 3.9        | 22.2          | 16.9        | 14.0        | 13.0        | 14.4        | 14.4        |
| Bharat Forge            | 2,181      | Buy        | 2,100             | -3.7                  | 22%                       | 33%                   | 84.5        | 66.0        | 47.5        | 10.9        | 9.8         | 8.5        | 34.2          | 26.5        | 21.2        | 13.1        | 15.6        | 19.1        |
| Minda Corporation       | 724        | Buy        | 775               | 7.1                   | 19%                       | 25%                   | 48.1        | 39.8        | 30.7        | 6.5         | 5.3         | 4.6        | 20.9          | 17.8        | 14.8        | 14.8        | 14.9        | 16.0        |
| <b>MSUMI</b>            | <b>40</b>  | <b>Buy</b> | <b>45</b>         | <b>25.8</b>           | <b>14%</b>                | <b>33%</b>            | <b>42.2</b> | <b>31.9</b> | <b>25.1</b> | <b>12.2</b> | <b>10.9</b> | <b>9.9</b> | <b>25.0</b>   | <b>19.3</b> | <b>15.6</b> | <b>32.4</b> | <b>36.2</b> | <b>41.3</b> |
| Sandhar Technologies    | 637        | Buy        | 950               | 49.2                  | 14%                       | 35%                   | 24.9        | 17.6        | 13.8        | 2.9         | 2.5         | 2.2        | 10.6          | 8.8         | 7.3         | 12.4        | 15.3        | 17.1        |
| SAMIL                   | 150        | Buy        | 150               | 0.1                   | 11%                       | 30%                   | 39.3        | 29.6        | 23.1        | 3.9         | 3.5         | 3.1        | 12.6          | 11.1        | 9.3         | 10.6        | 12.4        | 14.2        |
| Shriram Pistons & Rings | 4,106      | Buy        | 4,850             | 18.1                  | 27%                       | 21%                   | 31.1        | 25.2        | 21.4        | 6.2         | 5.1         | 4.2        | 22.9          | 17.0        | 14.1        | 22.0        | 22.2        | 21.4        |
| Suprajit Engineering    | 509        | Buy        | 575               | 13.0                  | 10%                       | 28%                   | 36.6        | 26.4        | 22.5        | 4.9         | 4.3         | 3.7        | 18.0          | 13.9        | 12.0        | 14.0        | 17.2        | 17.7        |
| SJS Enterprises         | 2,400      | Buy        | 2,400             | 0.0                   | 17%                       | 21%                   | 45.0        | 40.4        | 30.7        | 8.8         | 7.4         | 6.0        | 23.3          | 21.0        | 16.8        | 22.1        | 19.9        | 21.6        |
| Uno Minda               | 1,225      | Reduce     | 1,100             | -10.2                 | 20%                       | 21%                   | 59.1        | 52.1        | 40.7        | 10.4        | 8.9         | 7.6        | 32.4          | 22.8        | 22.4        | 19.5        | 18.4        | 20.1        |

Source: Company, Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarquessolutions)

Motherson Sumi Wiring India: Standalone Financials and Valuations

| Profit & Loss               |        |         |         |         |         |
|-----------------------------|--------|---------|---------|---------|---------|
| Y/E Mar (Rs mn)             | FY25   | FY26    | FY27E   | FY28E   | FY29E   |
| Revenue                     | 93,194 | 114,776 | 145,077 | 162,500 | 182,111 |
| Revenue growth (%)          | 11.9   | 23.2    | 26.4    | 12.0    | 12.1    |
| EBITDA                      | 9,962  | 10,603  | 13,782  | 16,981  | 19,395  |
| EBITDA growth (%)           | (1.7)  | 6.4     | 30.0    | 23.2    | 14.2    |
| Depreciation & Amortization | 1,789  | 2,161   | 2,511   | 2,727   | 2,993   |
| EBIT                        | 8,173  | 8,442   | 11,271  | 14,254  | 16,402  |
| EBIT growth (%)             | (5.6)  | 3.3     | 33.5    | 26.5    | 15.1    |
| Other operating income      | -      | -       | -       | -       | -       |
| Other income                | 128    | 39      | 81      | 82      | 83      |
| Financial expense           | 248    | 263     | 298     | 321     | 321     |
| PBT                         | 8,054  | 8,219   | 11,054  | 14,015  | 16,163  |
| Extraordinary items         | 0      | 0       | 0       | 0       | 0       |
| Taxes                       | 1,996  | 1,967   | 2,786   | 3,532   | 4,073   |
| Minority interest           | -      | -       | -       | -       | -       |
| Income from JV/Associates   | -      | -       | -       | -       | -       |
| Reported PAT                | 6,058  | 6,252   | 8,269   | 10,483  | 12,090  |
| PAT growth (%)              | (5.1)  | 3.2     | 32.3    | 26.8    | 15.3    |
| Adjusted PAT                | 6,058  | 6,252   | 8,269   | 10,483  | 12,090  |
| Diluted EPS (Rs)            | 0.9    | 0.9     | 1.2     | 1.6     | 1.8     |
| Diluted EPS growth (%)      | (5.1)  | 3.2     | 32.3    | 26.8    | 15.3    |
| DPS (Rs)                    | 0.5    | 0.6     | 0.9     | 1.2     | 1.4     |
| Dividend payout (%)         | 58.2   | 60.0    | 70.0    | 75.0    | 75.0    |
| EBITDA margin (%)           | 10.7   | 9.2     | 9.5     | 10.5    | 10.7    |
| EBIT margin (%)             | 8.8    | 7.4     | 7.8     | 8.8     | 9.0     |
| Effective tax rate (%)      | 24.8   | 23.9    | 25.2    | 25.2    | 25.2    |
| NOPLAT (pre-IndAS)          | 6,148  | 6,422   | 8,431   | 10,662  | 12,268  |
| Shares outstanding (mn)     | 6,632  | 6,632   | 6,632   | 6,632   | 6,632   |

Source: Company, Emkay Research

| Balance Sheet               |        |        |        |        |        |
|-----------------------------|--------|--------|--------|--------|--------|
| Y/E Mar (Rs mn)             | FY25   | FY26   | FY27E  | FY28E  | FY29E  |
| Share capital               | 6,632  | 6,632  | 6,632  | 6,632  | 6,632  |
| Reserves & Surplus          | 10,351 | 14,985 | 17,466 | 20,087 | 23,109 |
| Net worth                   | 16,983 | 21,617 | 24,098 | 26,718 | 29,741 |
| Minority interests          | -      | -      | -      | -      | -      |
| Non-current liab. & prov.   | (574)  | (636)  | (636)  | (636)  | (636)  |
| Total debt                  | 2,692  | 2,332  | 2,732  | 2,732  | 2,732  |
| Total liabilities & equity  | 19,101 | 23,313 | 26,193 | 28,814 | 31,837 |
| Net tangible fixed assets   | 4,179  | 5,067  | 4,353  | 3,626  | 0      |
| Net intangible assets       | 0      | 0      | 0      | 0      | 0      |
| Net ROU assets              | -      | -      | -      | -      | -      |
| Capital WIP                 | 367    | 17     | 220    | 220    | 220    |
| Goodwill                    | -      | -      | -      | -      | -      |
| Investments [JV/Associates] | -      | -      | -      | -      | -      |
| Cash & equivalents          | 2,375  | 692    | 720    | 1,299  | 3,309  |
| Current assets (ex-cash)    | 27,066 | 38,318 | 47,887 | 53,619 | 59,568 |
| Current Liab. & Prov.       | 17,613 | 23,508 | 29,714 | 32,676 | 36,620 |
| NWC (ex-cash)               | 9,453  | 14,810 | 18,173 | 20,942 | 22,948 |
| Total assets                | 19,101 | 23,313 | 26,193 | 28,814 | 31,837 |
| Net debt                    | 317    | 1,640  | 2,011  | 1,433  | (577)  |
| Capital employed            | 19,101 | 23,313 | 26,193 | 28,814 | 31,837 |
| Invested capital            | 16,359 | 22,604 | 25,253 | 27,295 | 28,308 |
| BVPS (Rs)                   | 2.6    | 3.3    | 3.6    | 4.0    | 4.5    |
| Net Debt/Equity (x)         | -      | 0.1    | 0.1    | 0.1    | -      |
| Net Debt/EBITDA (x)         | -      | 0.2    | 0.1    | 0.1    | -      |
| Interest coverage (x)       | 33.5   | 32.3   | 38.1   | 44.6   | 51.3   |
| RoCE (%)                    | 42.5   | 38.9   | 44.7   | 50.9   | 53.2   |

Source: Company, Emkay Research

| Cash flows                   |         |         |         |         |         |
|------------------------------|---------|---------|---------|---------|---------|
| Y/E Mar (Rs mn)              | FY25    | FY26    | FY27E   | FY28E   | FY29E   |
| PBT (ex-other income)        | 8,054   | 8,219   | 11,054  | 14,015  | 16,163  |
| Others (non-cash items)      | (42)    | 6       | 0       | 0       | 0       |
| Taxes paid                   | (1,939) | (2,113) | (2,786) | (3,532) | (4,073) |
| Change in NWC                | (4,344) | (888)   | (2,964) | (2,769) | (2,006) |
| Operating cash flow          | 3,648   | 7,613   | 8,114   | 10,762  | 13,399  |
| Capital expenditure          | (1,712) | (2,005) | (2,000) | (2,000) | (2,000) |
| Acquisition of business      | 1,000   | 0       | 0       | 0       | 0       |
| Interest & dividend income   | 0       | 0       | 0       | 0       | 0       |
| Investing cash flow          | (601)   | (1,999) | (2,000) | (2,000) | (2,000) |
| Equity raised/(repaid)       | 0       | 0       | 0       | 0       | 0       |
| Debt raised/(repaid)         | 0       | 0       | 0       | 0       | 0       |
| Payment of lease liabilities | -       | -       | -       | -       | -       |
| Interest paid                | (239)   | (253)   | (298)   | (321)   | (321)   |
| Dividend paid (incl tax)     | (3,528) | (3,749) | (5,788) | (7,862) | (9,068) |
| Others                       | 412     | (3,295) | 0       | 0       | 0       |
| Financing cash flow          | (3,355) | (7,297) | (6,086) | (8,184) | (9,389) |
| Net chg in Cash              | (308)   | (1,683) | 28      | 579     | 2,010   |
| OCF                          | 3,648   | 7,613   | 8,114   | 10,762  | 13,399  |
| Adj. OCF (w/o NWC chg.)      | 7,992   | 8,501   | 11,078  | 13,531  | 15,404  |
| FCFF                         | 1,936   | 5,608   | 6,114   | 8,762   | 11,399  |
| FCFE                         | 1,688   | 5,346   | 5,816   | 8,441   | 11,077  |
| OCF/EBITDA (%)               | 36.6    | 71.8    | 58.9    | 63.4    | 69.1    |
| FCFE/PAT (%)                 | 27.9    | 85.5    | 70.3    | 80.5    | 91.6    |
| FCFF/NOPLAT (%)              | 31.5    | 87.3    | 72.5    | 82.2    | 92.9    |

Source: Company, Emkay Research

| Valuations and key Ratios |      |      |       |       |       |
|---------------------------|------|------|-------|-------|-------|
| Y/E Mar                   | FY25 | FY26 | FY27E | FY28E | FY29E |
| P/E (x)                   | 43.5 | 42.2 | 31.9  | 25.1  | 21.8  |
| P/CE(x)                   | 33.6 | 31.3 | 24.5  | 20.0  | 17.5  |
| P/B (x)                   | 15.5 | 12.2 | 10.9  | 9.9   | 8.9   |
| EV/Sales (x)              | 2.8  | 2.3  | 1.8   | 1.6   | 1.4   |
| EV/EBITDA (x)             | 26.5 | 25.0 | 19.3  | 15.6  | 13.6  |
| EV/EBIT(x)                | 32.3 | 31.4 | 23.6  | 18.6  | 16.0  |
| EV/IC (x)                 | 16.1 | 11.7 | 10.5  | 9.7   | 9.3   |
| FCFF yield (%)            | 0.7  | 2.1  | 2.3   | 3.3   | 4.3   |
| FCFE yield (%)            | 0.6  | 2.0  | 2.2   | 3.2   | 4.2   |
| Dividend yield (%)        | 1.3  | 1.4  | 2.2   | 3.0   | 3.4   |
| DuPont-RoE split          |      |      |       |       |       |
| Net profit margin (%)     | 6.5  | 5.4  | 5.7   | 6.5   | 6.6   |
| Total asset turnover (x)  | 4.9  | 5.4  | 5.9   | 5.9   | 6.0   |
| Assets/Equity (x)         | 1.1  | 1.1  | 1.1   | 1.1   | 1.1   |
| RoE (%)                   | 35.9 | 32.4 | 36.2  | 41.3  | 42.8  |
| DuPont-RoIC               |      |      |       |       |       |
| NOPLAT margin (%)         | 6.6  | 5.6  | 5.8   | 6.6   | 6.7   |
| IC turnover (x)           | 5.8  | 5.9  | 6.1   | 6.2   | 6.6   |
| RoIC (%)                  | 38.1 | 33.0 | 35.2  | 40.6  | 44.1  |
| Operating metrics         |      |      |       |       |       |
| Core NWC days             | 37.0 | 47.1 | 45.7  | 47.0  | 46.0  |
| Total NWC days            | 37.0 | 47.1 | 45.7  | 47.0  | 46.0  |
| Fixed asset turnover      | 7.0  | 7.1  | 7.8   | 7.9   | 8.1   |
| Opex-to-revenue (%)       | 24.1 | 23.3 | 22.2  | 22.2  | 22.0  |

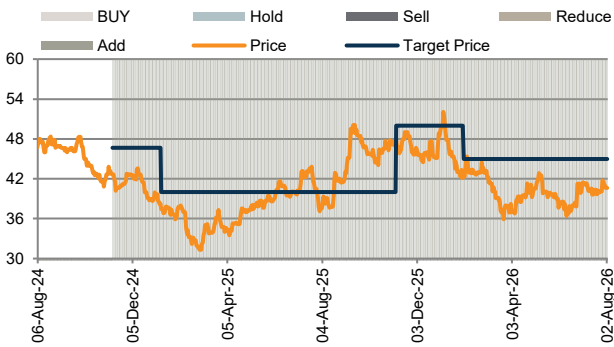
Source: Company, Emkay Research

RECOMMENDATION HISTORY - DETAILS

| Date      | Closing Price (Rs) | TP (Rs) | Rating | Analyst     |
|-----------|--------------------|---------|--------|-------------|
| 03-Jun-26 | 38                 | 45      | Add    | Chirag Jain |
| 29-Apr-26 | 40                 | 45      | Add    | Chirag Jain |
| 16-Apr-26 | 39                 | 45      | Add    | Chirag Jain |
| 09-Mar-26 | 40                 | 45      | Add    | Chirag Jain |
| 31-Jan-26 | 43                 | 45      | Add    | Chirag Jain |
| 06-Nov-25 | 48                 | 50      | Add    | Chirag Jain |
| 29-Jul-25 | 39                 | 40      | Add    | Chirag Jain |
| 29-May-25 | 39                 | 40      | Add    | Chirag Jain |
| 09-May-25 | 38                 | 40      | Add    | Chirag Jain |
| 16-Apr-25 | 35                 | 40      | Add    | Chirag Jain |
| 07-Feb-25 | 37                 | 40      | Add    | Chirag Jain |
| 10-Jan-25 | 37                 | 40      | Add    | Chirag Jain |
| 09-Nov-24 | 43                 | 47      | Add    | Chirag Jain |
| 05-Aug-24 | 47                 | 50      | Add    | Chirag Jain |

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarquesolutions)

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|---------|-----------------------------------------------|
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| REDUCE  | 5% upside to 15% downside                     |
| SELL    | >15% downside                                 |

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